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Mr David Jackson
Causeway Coast and Glens Borough Council
Cloonavin
66 Portstewart Road
Coleraine
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5 June 2020

Dear *David*

Causeway Coast and Glens Borough Council: Audit Strategy 2019-20

Please find enclosed the 2019-20 Audit Strategy in respect of the Council's Statement of Accounts, Proper Arrangements and the Improvement Audit.

The Audit Strategy is intended to provide the Council with a clear understanding of how we plan to carry out our audit. It gives a summary of the purpose of the audit, our audit approach, the risks we have identified that could impact on the audit opinion and other matters of interest. We also provide an explanation of the concept of materiality and how it impacts on our audit.

The audit timetable reflects the impact of the Covid-19 pandemic on the accounts preparation process and has been discussed and agreed with finance staff.

I would be grateful if the Audit Strategy is tabled at the next meeting of the Audit Committee scheduled for 17 June 2020, where I would be pleased to present it.

If you have any questions in relation to our approach please do not hesitate to contact me or Andrew Allen (Audit Manager) on 028 9025 1019.

Yours sincerely



Colette Kane
Director

Causeway Coast and Glens Borough Council Audit Strategy 2019-20



5 June 2020

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We have prepared this report for Causeway Coast and Glens Borough Council's sole use. You must not disclose it to any third party, quote or refer to it, without our written consent and we assume no responsibility to any other person.

1. Key Messages

Background

The Local Government Auditor is the independent external auditor of Causeway Coast and Glens Borough Council's ("the Council") Statement of Accounts under the Local Government (Northern Ireland) Order 2005. In addition to the audit of the financial statements, the Local Government Auditor has a statutory duty to be satisfied the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of its resources.

The Local Government Auditor (LGA) is also required to conduct an improvement audit and assessment each year under Part 12 of the Local Government Act (Northern Ireland) 2014 (the Act) and the statutory '*Guidance for Local Government Performance Improvement 2016*', (the Guidance).

Purpose

The purpose of this document is to highlight to the Chief Financial Officer and the Audit Committee of the Council:

- how we, on behalf of the LGA, plan to audit the financial statements for the year ending 31 March 2020 including how we will be addressing significant risks of material misstatement to transactions and balances;
- how we, on behalf of the LGA, plan to audit the proper arrangements in place for securing economy, efficiency and effectiveness in the use of resources for the year ending 31 March 2020;
- how we, on behalf of the LGA, plan to conduct an improvement audit and assessment;
- matters of interest and developments in financial reporting and legislation;
- the planned timetable, fees and audit team; and
- matters which we are required to communicate to you under International Standards on Auditing (ISAs), including the scope of the audit, our respective responsibilities, and how we maintain independence and objectivity.

Significant Audit Risks

We plan our audit of the financial statements to respond to the risks of material misstatement to transactions and balances and the risk regarding the legality of the Council's expenditure. We have identified the following risk which has the most significant impact on our audit approach:

- Financial position

Proper Arrangements

We will reissue the Questionnaire we have used in previous years to the Council. We will review the Council's responses and perform additional work in areas considered to be of higher risk. The main financial audit work will also feed into the risk assessment and conclusions of arrangements in place.

Conclusions regarding proper arrangements will be noted in the Report to those charged with Governance including any recommendations for improvement.

Materiality

When setting materiality, we consider both qualitative and quantitative aspects that would reasonably influence the decisions of users of the financial statements. The overall account materiality is £1,171,080. Materiality will be reassessed during the audit.

Performance Improvement

The extent of the assessment that can be undertaken by the LGA in accordance with the Act is currently subject to consideration by the Department for Communities in conjunction with Councils and the LGA.

Audit team and fee

Colette Kane will be responsible for the overall audit. The full engagement team is presented on page 14.

Our audit fee for this year is estimated to be £75,000 for the financial audit and £22,000 for performance improvement audit and assessment (see above).

Actions for the Audit Committee

The Committee should discuss:

- Whether our assessment of the risks of material misstatement to the financial statements is complete;
- Whether management has plans in place to address the risks identified by NIAO and whether these plans are adequate;
- Our proposed audit response to address these risks; and
- Whether the financial statements could be materially misstated due to fraud, and communicate any areas of concern to management and the audit team.

2. Materiality

Basis for overall materiality calculation	• £78 million - 2018-19 gross expenditure
Overall account materiality (1.5%)	• £1,171,080
Error reporting threshold	• We report to you all misstatements, whether adjusted or unadjusted, above £11,000

A matter is material if its omission or misstatement would reasonably influence the decisions of the users of the financial statements. The assessment of what is material is a matter of the auditor's professional judgement and includes consideration of both the amount and the nature of misstatement.

The concept of materiality recognises that absolute accuracy in financial statements is rarely possible. An audit is therefore designed to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement or irregularity. We apply this concept in planning and performing our audit, and in evaluating the effect of identified misstatements on our audit and of uncorrected misstatements, if any, on the financial statements and in forming the audit opinion. This includes the statistical evaluation of errors found in samples which are individually below the materiality threshold but, when extrapolated, suggest material error in an overall population. As the audit progresses our assessment of both quantitative and qualitative materiality may change.

We also consider materiality qualitatively. In areas where users are particularly sensitive to inaccuracy or omission, we may treat misstatements as material even below the principal threshold(s). These areas include:

- the remuneration report;
- movements on reserves;
- the legality of expenditure; and
- our audit fee

3. Our Audit Approach

The NIAO audit approach is risk-based, informed by an understanding of the operations of the Council and an assessment of the risks associated with the financial statements and the legality of underlying transactions. For all significant audit areas, we will use a variety of audit techniques, including analytical procedures and sampling of transactions. We will review other accounting systems and management controls operated by the Council only to the extent we consider necessary for the effective performance of the audit.

Independence

- We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed entities/public interest entities. We have fulfilled our ethical responsibilities in accordance with these requirements and have developed important safeguards and procedures in order to ensure our independence and objectivity.
NIAO quality standards and independence can be found at <https://www.niauditoffice.gov.uk/publications/niao-quality-standards-and-independence> .

Management of Personal Data

- During the course of our audit we have access to personal data to support our audit testing. We have established processes to hold this data securely within encrypted files and to destroy it where relevant at the conclusion of our audit.

Using the work of Internal Audit

- We liaise closely with internal audit throughout the audit process and seek to take assurance from their work where their objectives cover areas of joint interest.

Scope of the audit

The scope of our audit and respective responsibilities can be found at

<https://www.niauditoffice.gov.uk/publications/scope-financial-audit-respective-responsibilities-and-other-matters>

The Code of Audit Practice issued by the Local Government Auditor extends to not only the audit of financial statements but also to aspects of financial and corporate arrangements to secure the economic, efficient and effective use of resources. The Code can also be viewed on the NIAO website at

<https://www.niauditoffice.gov.uk/publications/code-audit-practice-2016>.

Respective Responsibilities in the preparation of the financial statements

In line with Auditing Standards we are required to agree the respective responsibilities of the Local Government Auditor, the Council's Chief Financial Officer and the NIAO. These responsibilities are set out in the Statement of Responsibilities of Local Government Auditors and Local Government Bodies issued by the Local Government Auditor. The Statement of Responsibilities can be viewed on the NIAO website at <https://www.niauditoffice.gov.uk/publication/statement-responsibilities-local-government-auditor-and-local-government-bodies>.

The audit of the financial statements does not relieve management or those charged with governance of their responsibilities.

Proper Arrangements in place to secure economy, efficiency and effectiveness

Under the Code of Audit Practice we are also required to perform an initial assessment of significant risks to the conclusion on proper arrangements in place to secure economy efficiency and effectiveness in the use of its resources. Our initial assessment does not indicate any areas of audit risk.

Performance Improvement

The Local Government (Northern Ireland) Act 2014 prescribes responsibilities for the Local Government Auditor regarding the audit and assessment of performance improvement arrangements in Councils. This work will be conducted in accordance with the Act, the Guidance, the Local Government Code of Audit Practice 2016 and the LGA's Statement of Responsibilities, and includes:

- an improvement audit for the purposes of determining:
 - (a) whether the Council has, during the year, discharged its duties under section 92 of the Act; and
 - (b) the extent to which the Council has, during the year, acted in accordance with any guidance issued by the Department about any Council duties under section 92;
- an improvement assessment for the purpose of determining whether the Council is likely, during the year, to comply with the requirements of Part 12 of the Act; and
- issuing a report, or reports, in respect of the Council to the Council and the Department, under section 95 of the Act; and
- producing and publishing an annual improvement report under section 97 of the Act.

The Act also allows the LGA to:

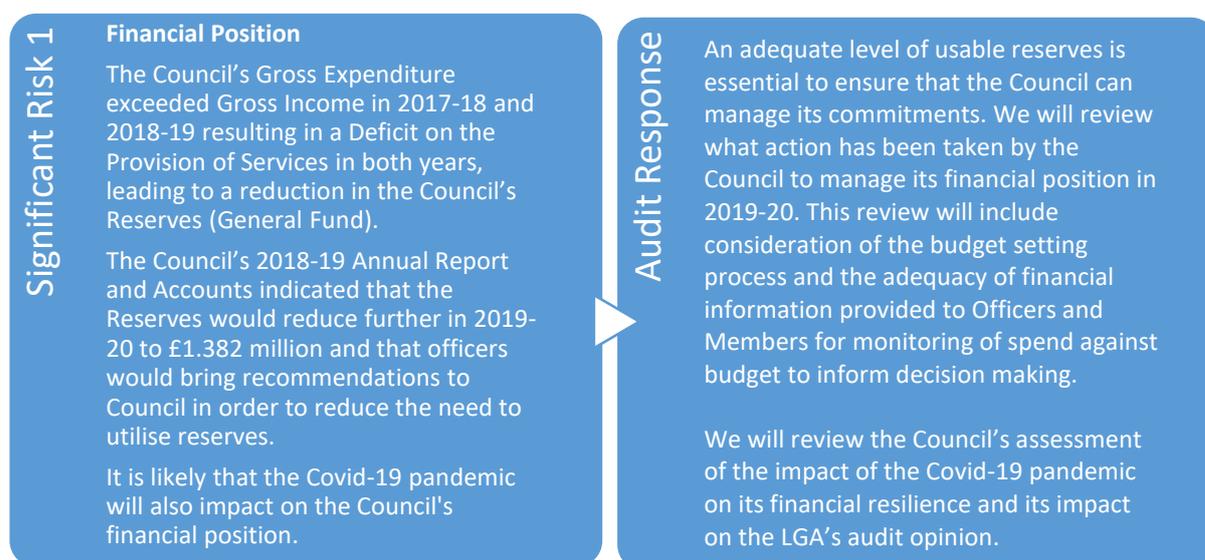
- carry out an assessment for the purpose of determining whether the Council is likely to comply with the requirements of Part 12 of the Act in subsequent financial years; and
- carry out a special inspection of the Council's compliance with the requirements of Part 12 if the LGA is of the opinion that the Council may fail to comply with the requirements of Part 12 of the Act.

The audit team will request access to all relevant documents and Council officers. Sharing our 'audit work programme' in advance of the audit will assist the Council in preparing for the audit fieldwork. We suggest the Council prepares a file of audit evidence in advance of the fieldwork stage, cross referenced to specific paragraphs or sections of the documents providing the necessary evidence. This should help us deliver a more efficient audit.

As indicated on page 4, the Department for Communities is currently considering the requirements under the Act as impacted by the Covid 19 pandemic.

Significant Audit Risks

A significant risk is an identified and assessed risk of material misstatement that, in the auditor's judgement, requires special audit consideration. As part of our work to develop our audit plan, we have identified the following significant risk of material misstatement and our approach to address these risks.



Under ISA 240, there is a presumed significant risk of material misstatement owing to fraud arising from management override of controls. We will address this risk through our testing of journals, estimates and through a review of any significant or unusual transactions in the year.

There is also a presumed risk of fraud in revenue recognition, albeit rebuttable. We do not believe the risk of fraud in revenue recognition is material to the financial statements. However, our work will include identifying income streams received in the form of cash, the controls in place over cash and cyclical testing of the main income areas.

Other risk factors

In addition to the significant risk we have identified above, we have also identified a number of other risk factors. We do not consider these to represent a significant risk of material misstatement in the financial

statements but are matters which we will continue to monitor and respond to as appropriate throughout the audit. These areas include:

Procurement – In previous audits we have raised issues in relation to purchase ordering and procurement. We noted that purchase orders were raised after the goods were invoiced. In addition, procurement procedures had not been followed, including the completion of direct award contract documentation. We will review the Council’s new electronic purchase order system and examine a sample of contracts awarded in year, including direct award contracts.

Land and Property Registration - In previous audits we identified that 80 percent of Council land and property not being registered. We will review the progress made by the Council in the registration of land and property.

Further matters of interest

Narrative Report / ‘Telling the Story’

The Code of Practice on Local Authority Accounting in the UK [*‘the Code’*] requires local authorities to publish a narrative report. The Code states “the narrative report should provide a commentary on how the authority has ***used its resources to achieve its desired outcomes in line with its objectives and strategies.***” In our view, Councils should continue to improve the clarity of the information presented and demonstrate how information in the financial accounts links to the achievement of its strategic objectives and strategies in the period. This will help the users of the accounts understand more clearly the work of the Council and how it has utilised its resources in the reporting period.

Changes to the Code in 2019-20

The key accounting changes introduced by the *2019/20 Code of Practice on Local Authority Accounting in the United Kingdom* (the Code) includes:

- Updates to reflect 2018 IASB *Conceptual Framework* and provides details of improvements and updates in relation to:
 - the objectives of the financial statements;
 - qualitative characteristics of useful financial information;
 - definitions of assets, liabilities, income and expenses;
 - the recognition process and criteria and new provisions on derecognition; and
 - measurement bases.
- Guidance on the Code's adoption of the amendments to the financial instruments standard (IFRS 9 *Financial Instruments*) relating to prepayment features with negative compensation.
- Updates to reflect the Code clarifications relating to contracts with lender option borrower option clauses.
- Explanation of the Code approach to drafting amendments (including commentary on when the Code adapts or interprets IFRS).

4. Audit Timetable, Fees and Staffing

Financial Audit and Proper Arrangements Timetable

The timetable comprises an interim visit which commenced on 9th March and a final visit commencing 1st September with certification planned for 16th December 2020. This timetable has been agreed with management.

Interim audit testing commences	• 9th March 2020
Electronic version of draft financial statements provided to NIAO	• 7th August 2020
Final audit testing commences	• 1st September 2020
Audit Committee / Panel Meeting	• 9th December 2020
Council/Committee Meeting to approve final accounts	• TBC
Signed financial statements and Letter of Representation provided to NIAO	• 14th December 2020
Financial statements certified by LGA	• 16th December 2020
Provisional Report issued for management response	• 30 November 2020
Final Report to those charged with Governance issued	• 4th January 2021
Annual Audit Letter	• 25th January 2021

Submission of Accounts

The Council is required to submit its account to the Department for Communities by 31 August following the year end. The Department then forwards on a hard copy of the accounts to NIAO for audit. It would assist the audit process hugely if an electronic version of the accounts, along with the excel spreadsheet underpinning them, were forwarded to NIAO at the same time as being sent to the Department.

Public Notice

The Local Government (Accounts and Audit) Regulations (Northern Ireland) 2015 requires the Council to give notice, by publication on its website, of the date from which the accounts and other documents are available for public inspection and the date from which the exercise of rights under Article 17 and 18 of the Order may be exercised. In the proposed audit timeframe, notice should be placed on websites in early September. The LGA usually writes to councils closer to the time to remind them of this requirement as the audit of the accounts cannot be certified as being completed until the notice period has been executed in full.

Objections

The 2005 Order allows objections to be raised from interested parties concerning the Council's accounts. We will hear and carefully consider representations by, and objections from, any such interested parties. In conducting our audit we may consider the lawfulness of items of account, the conduct of members and officers, instances where it appears a loss may have arisen and our other statutory duties required of the Local Government Auditor.

Improvement Audit and Assessment Timetable

The timetable for the performance improvement audit and assessment will be agreed with management once the Department for Communities has undertaken its assessment of the impact of the Covid-19 pandemic on Councils' ability to comply with their performance improvement responsibilities.

Fees

The audit fees are estimated to be as follows:

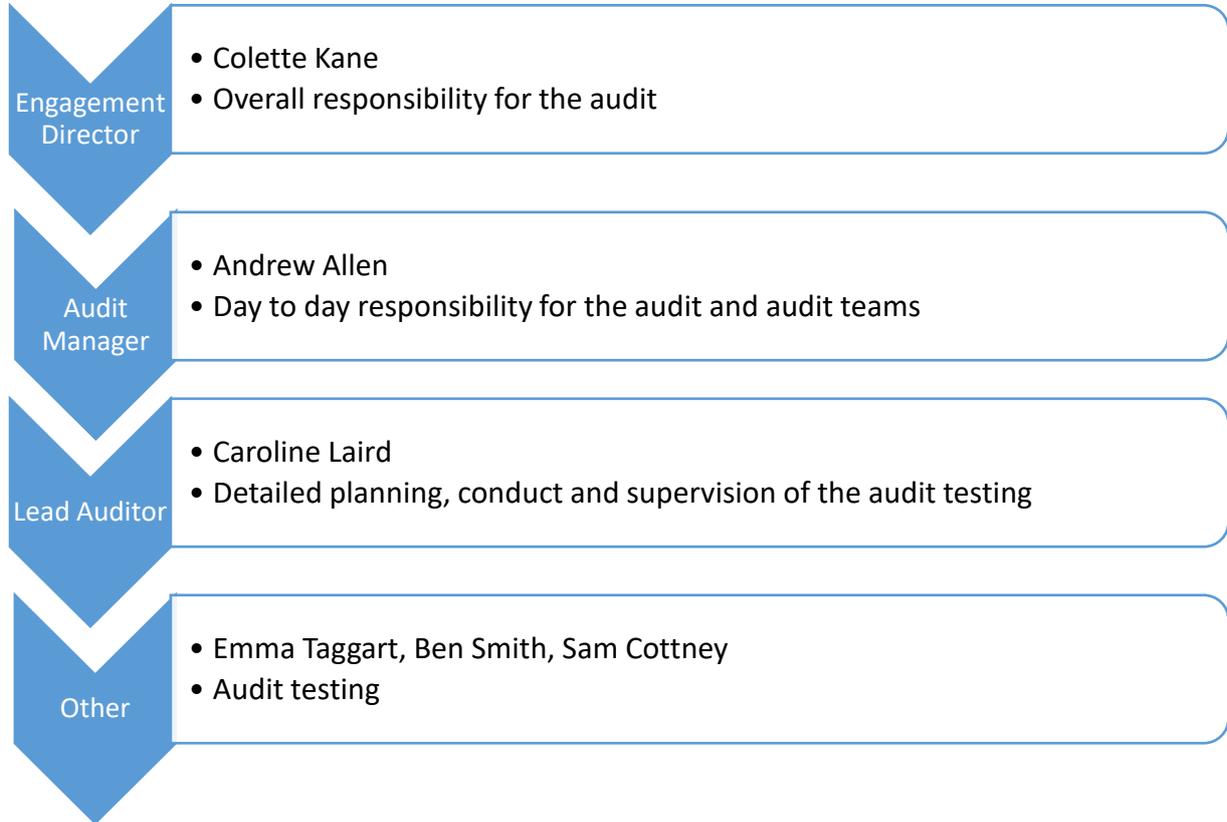
- £75,000 for the Council's Statement of Accounts; and
- £22,000 for the performance improvement audit and assessment (see page 4).

Completion of our audits in line with the timetables and fees are dependent upon:

- The Council delivering on or before 31 August 2020 a complete Statement of Accounts of sufficient quality that have been subject to appropriate internal review.
- The Council delivering good quality supporting documentation and evidence, within the agreed timetables for both the financial and improvement audits;
- Appropriate client staff being available during the audit; and
- Availability of evidence to support our audit work on performance improvement and assessment.

Staffing

Statement of Accounts and Proper Arrangements audit work



Improvement Audit and Assessment work

